



# THE ROCKEFELLER UNIVERSITY

1230 YORK AVENUE · NEW YORK, NEW YORK 10021

March 17, 1978

TO: The Rockefeller University Faculty

Dear Colleagues:

My wife and I were happy to have had the opportunity to meet many of you at President and Mrs. Seitz's reception on March 13th. It was frustrating to have so little time to accept your hands in a warm and much-appreciated welcome and to renew several long-standing acquaintanceships. But we look forward to opportunities next fall and thereafter to enter into more leisurely and meaningful engagements as we join the University family.

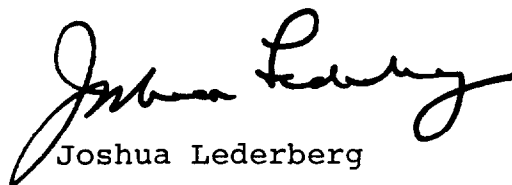
Meanwhile, I am devoting as much time and energy as I can muster to learning more of the problems and opportunities of the University, the better to serve you later. Although the winding down of my affairs at Stanford has its own complexities, the next several months give me a rare opportunity for reflective study and a detached approach to educate myself without the day-to-day burdens of administration. I will be revisiting the campus from time to time during the next few months, but my hours in New York will be quite limited until after September 1st. However, I urge you to write to me at Stanford about any matter that you think should be on my syllabus; and do not worry about sending me too much detail.

Of particular interest to me would be proposals for continued or new research efforts that would enhance the pursuit of our University's missions. Indeed, I would be glad to read drafts of major grant applications which could help me see more closely your scientific directions, or on which you think I might be able to offer some useful comment.

*cc-Mrs Seitz*

- 2 -

I am, of course, also in frequent consultation with President Seitz and Rodney Nichols about many matters pertaining to their ongoing executive responsibilities for decisions that must continue to be made through normal procedures this spring and that may bear on longer range plans.



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